



City of Westminster

Budget & Performance Task Group City Management & Communities

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Executive Director

Executive Summary

- City Management & Communities was allocated an approved budget of £16.6m in 2014/15
- The projected outturn for 2014/15 is £16.0m
- The budget envelope for 2015/16 includes savings proposals amounting to £8.1m and budget pressures of £3.5m



2015/16 Key Issues

- Delivery of the new City Management and Communities Target Operating Model
- Our approach to charging and cost recovery across services
- Delivery of the full year effect of the new Parking Model
- Legislative pressures - Hemmings risk
- Waste Disposal contract re-let and associated financial risk.



City Management & Communities Budget

- The key controllable service area budgets for 2014/15 are broken down as follows:

Service Area	Income £M	Expenditure £M	Net Budget £M
Wards & Neighbourhoods		0.9	0.9
Public Protection & Licensing	(14.4)	25.5	11.1
Highways & Transport	(0.5)	11.5	11.0
Sport, Leisure & Wellbeing	(3.6)	4.5	0.9
Libraries & Culture	(2.8)	9.7	6.9
Parking	(76.7)	23.1	(53.6)
Waste, Parks & Cemeteries	(13.7)	53.0	39.3
TOTAL BUDGET 2014/15	(111.8)	128.4	16.6



2015/16 Savings

Key Initiatives	£M
Transformation & Commercial opportunity	(1.4)
Area-based Working	(1.9)
Discretionary services reduction	(1.1)
Parking Transformation Programme	(1.3)
Sport & Leisure breakeven & Public Health	(0.5)
Freedom Passes	(1.0)
Alternative sources of funding	(0.6)
Other process efficiencies	(0.2)
TOTAL	(8.1)



2015/16 Estimated Pressures and Mitigations

<i>Estimated Pressures</i>	£M
Hemmings impacts	1.2
Waste Contract	1.4
Freedom Passes TfL	0.4
Demand-led budget pressures	0.5
Total	3.5
<i>Mitigations</i>	
Commercial income sources	(1.5)
Other	(0.2)
Total	(1.7)

